

SCG Net Zero Policy

THE SIAM CEMENT PUBLIC COMPANY LIMITED

SCG is committed to achieving Net Zero greenhouse gas emissions by 2050 to address climate change-related challenges and drive sustainable business growth, guided by management principles on the basis of accurate, transparent, and verifiable data, with appropriate oversight mechanisms by the Board of Directors and executive management. In line with the criteria and guidance of the Science-Based Targets initiative (SBTi), SCG has set a target to reduce scope 1 and 2 greenhouse gas emissions 25% by 2030 compared to the base year of 2020.

This policy serves as a key framework to systematically guide the organization toward Net Zero emissions. It is integrated to SCG's core business strategies and is designed to foster a cohesive shift in both the organizational culture and way of working, from policy and governance to operational levels. The key components of the policy are as follows:

1. Establishing the SCG Net Zero Roadmap as a guide for an effective transition to Net Zero, enhancing business competitiveness and resilience through the transformation of production processes, the development of low-carbon products and services, and investments in technology and innovation.
2. Analyzing the impacts of policy, technological, and market changes and developing systems to effectively monitor and respond to opportunities and risks, thereby enhancing business resilience.
3. Ensuring balanced and efficient resource management and cost-effective investment to strategically prioritize high-impact decarbonization projects. Support informed and value-driven investment decisions while actively promoting and sustaining continuous investment in decarbonization initiatives.
4. Fostering collaboration across the entire supply chain and strengthening the capabilities of stakeholders to establish work processes that generate shared value, as they will be a key driver in creating a new ecosystem that aligns with emerging opportunities.

5. Disclosing data on SCG's Net Zero transition progress with accuracy, and transparency in line with corporate governance principles, supported by data systems that comply with international standards for measurement, reporting, and verification

This policy will be cultivated and integrated into SCG's organization culture to enable all SCG companies to apply it to their specific contexts and support sustainable growth while mitigating environmental impacts in a pragmatic practice.

Effective from 30 October 2025 onwards

According to the resolution of the Board Meeting on 29 October 2025

Air Chief Marshal *-signed-*

(Satitpong Sukvimol)

Chairman of the Board of Directors